

**Constituent Universities**

Appalachian  
State University

East Carolina  
University

Elizabeth City  
State University

Fayetteville State  
University

North Carolina  
Agricultural and  
Technical State  
University

North Carolina  
Central University

North Carolina  
State University  
at Raleigh

University of  
North Carolina  
at Asheville

University of  
North Carolina  
at Chapel Hill

University of  
North Carolina  
at Charlotte

University of  
North Carolina  
at Greensboro

University of  
North Carolina  
at Pembroke

University of  
North Carolina  
at Wilmington

University of  
North Carolina  
School of the Arts

Western Carolina  
University

Winston-Salem  
State University

**Constituent High School**

North Carolina  
School of Science  
and Mathematics

**Christopher S. Brown, Ph.D.**  
**Vice President, Research & Graduate Education**

Office: 919-962-4619

Mobile: 919-830-2238

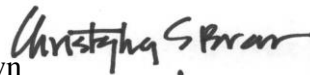
Email: csbrown@northcarolina.edu

**MEMORANDUM**

**DATE:** December 11, 2015

**TO:** President Thomas W. Ross

**FROM:** Dr. Christopher Brown



**SUBJECT:** Report on External Activities for Pay 2014-2015

Attached is the report on **External Activities for Pay 2014-2015** by faculty and other EPA professionals. This report is drawn from information reported by the campuses, as required by the Boards policy (300.2.2.1(R) and 300.2.2.2 (R), which are attached.

Please let me know if you have any questions about the attached report.

**Attachments**

**cc:**

**Kevin FitzGerald, Chief of Staff**

**Thomas Shanahan, Vice President for Legal Affairs**

**Dr. Junius Gonzales, Sr. Vice President for Academic Affairs**

## The University of North Carolina Report on External Activities for Pay, 2014-2015

The UNC Board of Governors' policy on external activities for pay requires that faculty and other EPA professionals file *notices of intent* to be approved by their department head for each consulting activity to be engaged. The policy also requires that chancellors provide annual summary reports to the President on these activities. (See *UNC Policy Manual*, 300.2.2.1[R] and 300.2.2.2 [R], which are attached.)

Notices of intent for paid external activities are intended to ensure that these activities do not create conflicts of commitment (“by interfering with the obligations of the individual to carry out all primary University duties in a timely manner”) or conflicts of interest with University employment (“in which financial or other personal considerations may compromise . . . an employee’s objectivity in meeting University duties or responsibilities”). They keep campus officials informed about the duration and frequency of these activities and about the sponsoring or contracting organizations (private companies, federal or state government entities, or other sponsors), including any equity interest employees or their families may hold in private companies contracting for consulting.

Campus summaries of these activities, required by the policy, ensure that faculty and other EPA employees report their activities and that campuses monitor any potential conflicts. The annual summaries submitted to the President provide a picture of the current external activities of faculty and other EPA professionals. (See the attached *Summary Report Form* completed by campuses for the President.) Comparison of activities among campuses or across academic years is not the primary purpose of these summaries. However, the composite report from UNC campuses for 2014-2015 provides useful summary information on the number, duration, frequency, and type of contractors of external activities for pay. (See attached Table: *Summary Report on External Professional Activities for Pay, 2014-2015*.)

### **Number of Employees Reporting External Activities for Pay**

Campus reports indicate that in 2014-2015, 2,247 UNC faculty and EPA professionals submitted notices of intent to participate in external activities for pay. Below is the number of consultations reported over the last five years.

2009-2010	1,779
2010-2011	1,924
2011-2012	2,164
2012-2013	2,159
2013-2014	2,158

Four campuses (ECU, NCSU, UNC Chapel Hill, and UNC Charlotte) account for over two-thirds (70%) of these activities 1,585. Two-thirds of employees filing notices of intent were reported as performing only one external activity for pay (67%), while one-third (33%) reported two or more activities.

### **Intensity and Duration of Activities**

In their summary reports, campuses are asked to include information on the *intensity* of external activities: that is, activities that involve less than or more than eight hours per week. Summaries also report the *duration* of activity, from less than a month to more than four months. The figures in Table 1 indicate that less intense activities (those lasting less than eight hours per week) are more likely to be spread over a longer period (more than 4 months), while more intense activities (those lasting more than eight hours per week) are more likely to be performed in a shorter period (less than a month). The most frequently reported activities were performed for less than eight hours a week over more than four months (1,218 of 2,829 activities reported).

### **Sponsors of External Activities for Pay**

In their summaries, campuses are asked to report on the types of organizations contracting for external activities for pay. These contractors reported for each in 2014-2015 include private companies, non-profit organizations, federal agencies, school districts, other state and local government agencies, and universities. The numbers and percentages of activities sponsored by each type of organization are consistent with those reported in previous years.

Potential conflicts of interest based on equity held by an employee or family member in a sponsoring company must be disclosed under the University's policy. These interests are included on the notice of intent form and in the campus summary reports. For 2014-2015, Two hundred five (205) employees (9% of the 2,247 filing notices of intent) identified personal or family equity interests in a company sponsoring their paid external activities. One hundred eight-two (182) employees (8% of those filing notices of intent) reported serving as a board member in a sponsoring company. These examples likely involve employees or family members who own stock in a sponsoring company for which they consult, employees who have incorporated consulting practices, or employees who are partners in companies formed to carry out research or other activities.

## **Conclusion**

Employee reporting on external activities for pay keeps campus officials informed about the commitments and interests of faculty and other EPA employees. Annual summary reports from the chancellors to the President confirm that campuses continue to monitor these activities and that the number of employees involved and the number of activities, as well as the contractors of the activities, have remained relatively consistent for the last five years.

As the Board of Governors' policy states, "In accordance with the Board of Governors' policy on Conflicts of Interest and Commitment Affecting Faculty and Non-Faculty EPA Employees (*UNC Policy Manual*, 300.2.2), UNC faculty and non-faculty EPA employees sometimes may engage in compensated activities that are not a part of University employment. Through such opportunities, employees apply their specialized knowledge and experience to activities outside of their University employment, thereby enhancing their own capabilities in teaching and research and contributing significant societal benefits, including economic development through technology transfer. These activities are encouraged if the intended activity complies with Section II, A of the corresponding policy 300.2.2, and do not create a conflict of interest (see definitions, *UNC Policy Manual*, 300.2.2, Section I).

An EPA employee who wishes to engage in external professional activity for pay must adhere to these regulations to provide satisfactory assurances that such activity will not interfere with University employment obligations."

**The University of North Carolina Summary Report on External Professional Activities for Pay**  
**Figures reported for 2014-2015** *Rev. 12/11/2015 10:59 AM*

	CAMPUS	ASU	ECU	ECSU	FSU	NCA&T	NCCU	NCSSM	NCSU	UNCA	UNCCH	UNCC	UNCG	UNCP	UNCSA	UNCW	WCU	WSSU	UNC #	Total %
Question 1:	One	45	192	13	30	32	21	28	193	7	470	155	33	31	22	69	129	42	1,512	67.3%
	Two	15	56	0	7	1	5	6	43	0	158	39	6	3	17	10	22	2	390	17.4%
	Three	4	21	0	0	0	0	1	21	0	70	11	0	0	2	6	5	1	142	6.3%
	Four or more	13	32	0	2	0	1	1	27	10	91	6	1	1	5	5	7	1	203	9.0%
<b>Total # EPA Consultants</b>		<b>77</b>	<b>301</b>	<b>13</b>	<b>39</b>	<b>33</b>	<b>27</b>	<b>36</b>	<b>284</b>	<b>17</b>	<b>789</b>	<b>211</b>	<b>40</b>	<b>35</b>	<b>46</b>	<b>90</b>	<b>163</b>	<b>46</b>	<b>2,247</b>	
Question 2A: Less than 8 hours / week)	<b>Duration</b>																			
	Less than 1 month	90	202	1	20	2	6	22	113	13	583	51	8	10	8	11	45	1	1,186	42%
	1-4 months	23	57	3	4	5	11	5	145	3	110	22	4	2	0	1	28	2	425	15%
More than 4 months	56	157	9	19	14	24	6	122		546	87	19	3	14	3	99	40	1,218	43%	
<b># Of Events</b>		<b>169</b>	<b>416</b>	<b>13</b>	<b>43</b>	<b>21</b>	<b>41</b>	<b>33</b>	<b>380</b>	<b>16</b>	<b>1239</b>	<b>160</b>	<b>31</b>	<b>15</b>	<b>22</b>	<b>15</b>	<b>172</b>	<b>43</b>	<b>2,829</b>	
Question 2B: More than 8 hours / week	<b>Duration</b>																			
	Less than 1 month	25	88	0	3	3	0	15	89	0	105	63	10	8	49	15	18	1	492	44%
	1-4 months	1	25	0	0	4	0	3	33	1	52	28	0	3	6	21	4	0	181	16%
More than 4 months	4	57	0	9	5	0	0	20		147	48	8	14	10	81	28	9	440	40%	
<b># Of Events</b>		<b>30</b>	<b>170</b>	<b>0</b>	<b>12</b>	<b>12</b>	<b>0</b>	<b>18</b>	<b>142</b>	<b>1</b>	<b>304</b>	<b>139</b>	<b>18</b>	<b>25</b>	<b>65</b>	<b>117</b>	<b>50</b>	<b>10</b>	<b>1,113</b>	
Question 3: Type of Contractor	Private	18%	32%	46%	2% 1	0%	34%	20%	56%	12%	55%	37%	43%	30%	20%	36%	46%	41%	205	
	# w/ Equity interest	5	40	1	0	0	1	0	29	1	72	21	2	3	2	7	16	4		
	# Board member	5	39	1	0	0	2	0	26	0	60	18	1	0	2	7	17	4	182	
	Non-profit	31	30	0	16	3	10	35	13	17	13	26	18	43	67	24	21	24		
	Fed Government	2	2	0	7	15	13	2	4	12	4	3	8	0	0	1.3	5	7		
	School District	11	3	0	4	0	3	2	2	0	1	2	0	0	2	.7	3	0		
	Other State/Local Government Agency	1	6	0	11	3	11	2	3	6	9	8	0	5	0	6	8	0		
	Universities	15	15	31	25	27	26	27	18	47	10	16	29	10	11	22	14	28		
Other	22	12	23	35	52	3	12	4	6	8	8	2	12	0	10	3	0			
Total		<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>		